Appointment of Cabinet Members, substitutes and details of Portfolios

| Portfolio | Cabinet Member | Substitute (S.O.31.7) |
|---|------------------|-----------------------|
| Leader – Corporate Matters and Performance Delivery | Stephen George | Paul Collins |
| Environment, Culture & Tourism (Deputy Leader – May to Oct) | Carole Mulroney | Ian Gilbert |
| Public Protection (Deputy Leader – Nov-May) | Martin Terry | Steven Wakefield |
| Adult Social Care & Health Integration | Kay Mitchell | Laurie Burton |
| Asset Management & Inward Investment | Paul Collins | Stephen George |
| Children & Learning and Inclusion | Laurie Burton | Kay Mitchell |
| Economic Recovery. Regeneration & Housing | Ian Gilbert | Carole Mulroney |
| Highways, Transport, and Parking | Steven Wakefield | Martin Terry |